

# THE GLOBAL BOARD LEADERSHIP SUMMIT

5-6 SEPTEMBER 2022

SINGAPORE



BOARD  
LEADERSHIP  
SOCIETY



human  
capital  
leadership  
institute



## GLOBAL BOARD LEADERSHIP SUMMIT (GBLS) 2022: BOARD LEADERSHIP IN A NEW WORLD ORDER

Corporations and boards are facing a new world order. Russia's invasion of Ukraine heralded a new era of geopolitical conflict. Energy security is threatened, energy prices are skyrocketing and creating inflationary pressure on the global economy. Covid remains a drag on world trade and supply chains. Climate change demands a fundamental transition across all industries. At the same time, digitalisation continues to disrupt and transform business models. Corporations and boards require agility to succeed in this New World Order.

At the Global Board Leadership Summit (GBLS), board leaders from around the world meet to discuss what they can do to meet these challenges. Boards need to be more proactive in dealing with geopolitics. They need to be prepared for the transition to a fossil free future. They must become techno literate to steer digital transformation. They need to cultivate the human capital to thrive.

The coming GBLS in Singapore will address four major themes:

1. Boardroom Challenges in a New World Order: Geopolitical Risk, Sustainability and Climate Action, Deglobalisation and Supply Chain Reconfiguration, Inflation and Growth
2. Sustainable Governance and Business Transformation
3. Digitalisation, Cyber Risk and Resilience
4. Succession, Diversity and Leadership Development

Through sharing of insights and robust debate and discussion of real-life board dilemmas, participants will be provided with the opportunity to learn from subject matter experts and other global board leaders, to forge their paths forward to co-create a more sustainable future.

# GBLS SINGAPORE 2022: BOARD LEADERSHIP IN A NEW WORLD ORDER AGENDA Monday, 5 September 2022

8.30 – 13.00 Boardroom Challenges in A New World Order: Geopolitical Risk, Sustainability and Climate Action, Deglobalisation and Supply Chain Reconfiguration, Inflation and Growth

Welcome Remarks

Presentation and Plenary Discussion: A New World Order and the Implications for Businesses

Case Discussion: Geopolitics in the Boardroom – Time to Withdraw?

Panel Discussion: Business Strategy and Risk Governance in the Wake of Changing Geopolitical Landscape and Reversing Globalisation Trend

14.00 – 18.30 Sustainable Governance and Business Transformation

Presentation and Plenary Discussion: The Sustainability Challenge

Case Discussion: The Shipping Company Goes Green

Panel discussion: Green Transition in Response to Climate Change and the Sustainability Quest

Case discussion: Sustainable Transformation in a Global Corporation

Presentation and Plenary Discussion: What Does Sustainable Governance Look Like?

18.30 Welcome Dinner at the Four Seasons Hotel

# GBLS SINGAPORE 2022: BOARD LEADERSHIP IN A NEW WORLD ORDER AGENDA Tuesday, 6 September 2022

## 8.30 – 13.00 Digitalisation, Cyber Risk and Resilience

Presentation and Plenary Discussion: Digital Strategy and Transformation

Case Discussion: Re-inventing the X Group

Panel Discussion: How Boards Keep Up With and Address Digital Challenges and Opportunities

Presentation and Plenary Discussion: Cyber Risks and Resilience

## 14.30 - 17.30 Succession, Diversity and Leadership Development

Presentation and Plenary Discussion: The Leadership Challenge

Case Discussion: Succession, Diversity and Leadership Development

Wrap-up: Recommendations for Leadership Development

Panel Discussion: What Will Board and Executive Succession Look Like in 2030

Synthesis and Wrap Up of GBLS Singapore 2022

18.30 Closing Dinner hosted by EY at the Residence of Ambassador of Denmark to Singapore H.E. Sandra Jensen Landi



# PROGRAMME DETAILS

## DATES

5-6 September 2022

## WHO SHOULD ATTEND

Board Chairs, Board Committee Chairs, Lead Independent Directors, Executive and Non-Executive Directors and CEOs of listed and private corporations including family-owned businesses, government agencies and not-for-profit organisations

## VENUE

Four Seasons Hotel Singapore

## FEE

EUR 4,060 / SGD 5,900 / USD 4,270 per participant (excluding travel and accommodation).

## CONTACT

For registrations, enquiries or more details please contact:

## HUMAN CAPITAL LEADERSHIP INSTITUTE

### Ms. Audrey Lim

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Head, Board Development  
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## THE BOARD LEADERSHIP SOCIETY

### Mr. Tom Jacobsgaard

Chief Executive Officer  
E-mail: [tj@bestyrelsesforeningen.dk](mailto:tj@bestyrelsesforeningen.dk)  
Tel +45 40 53 08 03

## BOARD ACADEMY

### Mr. Guido Happe

Managing Director  
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## ABOUT THE GLOBAL BOARD LEADERSHIP SUMMIT (GBLS)

GBLS was established with the aim of improving global board leadership practices that focus on long-term value creation and sustainable growth – for the good of the individual firm, shareholders and society at large.

Jointly hosted by the Human Capital Leadership Institute (HCLI) of Singapore and the Board Leadership Society of Denmark, the inaugural GBLS was held in Singapore on 9-10 January 2019. More than 50 board leaders from Asia, the Middle East, Europe, North America and South Africa was brought together to inspire and lead discussions across borders on new ideas and solutions to the opportunities, challenges and risks facing global corporations today.

Building on the success of the inaugural Summit, the second GBLS was held on 30-31 October 2019 in Copenhagen, Denmark at the Copenhagen Business School, with participation of more than 50 board leaders from Asia, Europe and North America. Prior to the two-day Summit, a half-day Pre-GBLS Conference attended by close to 300 board leaders and senior executives was held on 29 October 2019.

### **CURRICULUM AND APPROACH**

The curriculum is built around the most significant macro challenges facing global corporations today. It addresses critical board leadership and governance issues through a combination of presentations, panel discussions, analyses of case studies developed based on real life events faced by global corporations, as well as experiential learning through role play and simulation. GBLS is facilitated by teaching teams comprising academic and board leaders, is highly interactive, and peer-to-peer learning oriented in its format.

# PARTICIPANTS OF GBLS 2019

<b>Abdul Wahab Al-Halabi</b>	Chairman, DXB Entertainments
<b>Ali Alfardan</b>	Board Director, Dubai Investment and Commercial Bank of Dubai
<b>Anders Stubbe Arndahl</b>	Partner, Kromann Reumert
<b>Anette Steenberg</b>	Director, Copenhagen Capacity
<b>Anna Daroy</b>	Interim Director General, Operation, UK Institute of Directors (IoD)
<b>Anne Louise Eberhard</b>	Board Director, FLSmidt
<b>Anthony Tan</b>	Board Director, Singapore Power
<b>Béatrice Richez-Baum</b>	Director General, ECODA
<b>Benedikte Leroy</b>	Board Director, Demant
<b>Boon Siong Neo</b>	Canon Professor of Business and Former Dean, Nanyang Business School, National Technological University
<b>Chan Wai Ching</b>	Head, Organisation & People, Temasek International
<b>Cheong Chia Chou</b>	Group MD and CEO, PUC Berhad
<b>Chia Kim Huat</b>	Director, SATS
<b>Christel Teglers</b>	Attorney and Director, Kromann Reumert
<b>Christian Frigast</b>	Executive Chairman, Axcel and Chairman, Board Leadership Society of Denmark
<b>Christof Gabriel Maetze</b>	Deputy Chair of Supervisory Board, Access Holding Microfinance
<b>Christopher C. Crummey</b>	Executive Director X-force Command, IBM Security
<b>Claus E. Due</b>	CEO, Boardplace
<b>Claus Gregersen</b>	CEO, Chr. Augustinus Fabrikker
<b>Dan Siciliano</b>	Co-Founder, Stanford's Rock Center for Corporate Governance and Stanford Fellow (CodeX), and Professor at PUC Santiago, Chile
<b>Diane Zetzmann-Krien</b>	CEO, TRUMPF Financial Services
<b>Dorte Bech Vizard</b>	Ambassador of Denmark to Singapore and Brunei, Embassy of Denmark
<b>Doulan Abdelmottaleb</b>	Chairman and CEO, Zaslav TSS
<b>Elaine Yew</b>	Partner and Member of Global Executive Committee, Egon Zehnder International
<b>Fardan Ali Alfardan</b>	Senior Investment Officer, Al Fardan Group
<b>Flemming Bligaard Pedersen</b>	Chairman, Rambøll Foundation
<b>Frank Lavin</b>	Independent Director, United Overseas Bank; Former US Ambassador to Singapore
<b>Gan Chee Yen</b>	CEO, Fullerton Financial Holdings International
<b>Guido Happe</b>	CEO, Board Academy
<b>Helle Bank Jørgensen</b>	CEO, Competent Boards
<b>Ho Yuet Mee</b>	Independent Director, CIMB Islamic Bank Berhad
<b>Jakob Haldor Topsoe</b>	Chairman, Haldor Topsoe Holding
<b>Jeanette Fangel Loegstrup</b>	Head of Group Societal Impact & Sustainability, Danske Bank

\*Titles are accurate at the point of participation

# PARTICIPANTS OF GBLS 2019

<b>Jens Moberg</b>	Chairman, Grundfos Holding
<b>Jeppé Christiansen</b>	CEO, Maj Invest Holding
<b>Jette Steen Knudsen</b>	Professor and Shelby Cullom Davis Chair in Sustainability, Fletcher School of Law and Diplomacy, Tufts University
<b>Jim Hagemann Snabe</b>	Chairman, A.P. Moeller-Maersk and Siemens AG
<b>Julie Galbo</b>	Former Global Chief Risk Officer and Global Head of Business Risk, Nordea
<b>Joergen Bardenfleth</b>	Chairman, Lyngsoe Systems, Dubex, Scandion Oncology and Symbion
<b>Joergen Moeller</b>	Deputy Chairman, DSV
<b>Joergen Tang-Jensen</b>	Board Director, VKR Holding (among other owner of the VELUX Group), and former CEO, VELUX Group
<b>Joseph Grundfest</b>	W.A. Franke Professor of Law and Business, Stanford Law School; Former SEC Commissioner; Director, Kohlberg, Kravis, Roberts & Co
<b>Ka-Yin Li</b>	Council Member, The Hong Kong Institute of Directors
<b>Kai Nargolwala</b>	Chairman, Clifford Capital; Board Director, Credit Suisse Group AG and Prudential plc
<b>Karen Ellemann</b>	First Deputy Speaker of the Danish Parliament, former Minister
<b>Karen Tobiasen</b>	Former Chief People Officer, Nordea
<b>Karl Havers</b>	Senior Partner, EY
<b>Kevin Kwok</b>	Board Director, Mapletree North Asia Commercial Trust Management
<b>Kuseni Dlamini</b>	Chairman, Massmart Holdings and Aspen Pharmacare Holdings
<b>Lars Barfoed</b>	Chairman, EnergiNet
<b>Lars Rasmussen</b>	Chairman, Coloplast and Lundbeck
<b>Len Konar</b>	Chairman, Outsourced Risk and Compliance Assessment (ORCA)
<b>Lim Joo Boon</b>	Board Director, Mapletree Logistics Trust Management
<b>Lotte Lundberg</b>	CEO, The Danish Maritime Fund
<b>Majken Schultz</b>	Professor of Management and Organization Studies, Copenhagen Business School
<b>Marianne Philip</b>	Partner, Kromann Reumert, Adjunct professor, Copenhagen Business School and Chairman, Committee on Good Governance of Commercial Foundations
<b>Matt Robinson</b>	Co-Founder and Managing Director, Heroic Ventures, Former CEO, Contributor and ASK.fm
<b>Max Loh</b>	EY Asean and Singapore Managing Partner, Ernst & Young LLP
<b>Michael Jenkins</b>	CEO, Human Capital Leadership Institute (HCLI)
<b>Ming San Lee</b>	Board Director, SeaTown Holdings International
<b>Morten Bennedsen</b>	Niels Bohr Professor, University of Copenhagen and André and Rosalie Hoffmann Chaired Professor of Family Enterprise, INSEAD
<b>Neo Boon Siong</b>	Canon Professor of Business, Nanyang Business School, National Technological University
<b>Ng Kwan Meng</b>	Independent Director, Singapore Power
<b>Niels Peder Nielsen</b>	Deputy CEO, Novo Nordisk Foundation
<b>Nihal Kaviratne</b>	Independent Director, DBS Group Holdings, Olam International, Starhub and GlaxoSmithKline India

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<b>Ole Andersen</b>	Chairman, Bang & Olufsen
<b>Oliver Jones</b>	Global Transaction Leader, Government and Public Sector and Partner of EY's Geostrategic Business Group
<b>Paul Chong</b>	President and Group CEO, Certis Cisco Security
<b>Peter Hoejland</b>	Chairman, Copenhagen Capacity
<b>Philippe Decleire</b>	Treasurer and Chairman of the Membership Committee, ECODA
<b>Pia Laub</b>	Board Director, former Executive Vice President, Topdanmark
<b>Randall Morck</b>	Professor and Stephen A. Jarislowsky Distinguished Chair in Finance, University of Alberta
<b>Robert Cheim</b>	Chairman, CIMB Investment Bank Berhad
<b>Robert Daines</b>	Pritzker Professor of Law and Business, Associate Dean for Global Programs and Senior Faculty, Rock Center for Corporate Governance, Stanford University
<b>Sandeep Sander</b>	Chairman of advisory boards, and advisor to chairmen and CEOs of global corporations
<b>Sanjay Khanna</b>	Director & Futurist, Baker & McKenzie LLP
<b>Shi Xu</b>	Executive Chairman, Nanofilm Technologies International
<b>Sten Scheibye</b>	Chairman, Danish Industry Foundation
<b>Steen Thomsen</b>	Professor and Founding Chairman, Center for Corporate Governance, Copenhagen Business School
<b>Soeren Linding</b>	Editor, JP Finans
<b>Sunny Verghese</b>	Chairman, Human Capital Leadership Institute (HCLI) and World Business Council for Sustainable Development (WBCSD), Co-Founder & Group CEO, Olam International
<b>Tan Chee Meng</b>	Independent Director, Singapore Power
<b>Tan Yinglan</b>	Founding Managing Partner, Insignia Ventures Partners; Former Venture Partner, Sequoia Capital Southeast Asia
<b>Tarun Kataria</b>	Board Director, Mapletree Logistics Trust Management
<b>Teo Swee Lian</b>	Independent Director, Singapore Telecommunications and AIA Group
<b>Thomas Hofmann-Bang</b>	CEO, Danish Industry Foundation
<b>Thomas Plenborg</b>	Professor, Copenhagen Business School, Chairman, DSV
<b>Tom Behrens Sørensen</b>	Board Director, ECCO Group, RAK Ports, WSS Ltd.
<b>Tommy Thomsen</b>	Chairman, J. Lauritzen A/S; Board Director, PSA International
<b>Torben Bender</b>	CEO and Country Managing Director, Denmark, Ernst & Young
<b>Torben Møger Pedersen</b>	CEO, PensionDanmark, and Chairman, Copenhagen Business School
<b>Troels Oerting Joergensen</b>	Chairman, Advisory Board of the Global Center for Cybersecurity, World Economic Forum
<b>Turid Elisabeth Solvang</b>	Founder and CEO, FutureBoards, Former Chair, The European Confederation of Directors Associations (ecoDa), Co-Founder of European Women on Boards, Former CEO, Norwegian Institute of Directors
<b>Vegard Torsnes</b>	Lead Corporate Governance Analyst, Norges Bank Investment Management, managing the Norwegian Government Pension Fund Global
<b>Yap Kim Wah</b>	Independent Director, SMRT Corporation
<b>Yong Ngee Ng</b>	Board Director, SeaTown Holdings International

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## ABOUT HCLI

Based in Singapore, the Human Capital Leadership Institute (HCLI) is a centre of excellence that facilitates the acceleration of leadership development and strategic human capital management capabilities in Asia. Through its efforts, HCLI aims to develop global leaders with a strong understanding of leading in Asia, as well as to build Asian leaders with the ability to lead on the global stage. The institute achieves this by driving Asia-specific research and insights, creating industry-relevant executive development programmes and fostering rich networks between thought leaders in business, government and academia.

HCLI is a subsidiary of Temasek Management Services, which is wholly owned by Temasek Holdings (Private) Limited, and is supported by the Singapore Economic Development Board and the Singapore Ministry of Manpower.

For more information, please visit [www.hcli.org](http://www.hcli.org)





## ABOUT BOARD LEADERSHIP SOCIETY

The Board Leadership Society is a non-profit organisation with the mission to improve corporate governance and board leadership practices with a focus on value creation and sustainable growth – for the good of the individual firm, shareholders and society at large. The Board Leadership Society is founded in a collaboration between the business society in Denmark and the corporate governance environment around Copenhagen Business School.

Members of the Society include the blue-chip corporations of Denmark, large institutional investors, the Confederation of Danish Industry, The Danish Chamber of Commerce, The Danish Business Authority along with chairmen, chief executives and professors concerned with the development of board leadership practices. The Society pursues its mission through conferences, board leadership educational programmes and knowledge sharing activities.

For more information, please visit [www.boardleadershipsociety.com](http://www.boardleadershipsociety.com) and [www.cbsboardeducation.com](http://www.cbsboardeducation.com)



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## KNOWLEDGE AND SUPPORTING PARTNERS

